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Professor of Strategic Leadership
Director, Naval War College Press
United States Naval War College
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Education

Ph.D. Yale University (Classics), 1974
Ph.D. Cornell University (Political Science), 1972
B.A. Yale University, summa cum laude, 1966

Professional Experience

Professor of Strategic Leadership, Naval War College, 2013-
Professor of Military and Naval Strategy, Naval War College, 2001-12
John M. Olin Professor of Statecraft and Civilization, Fletcher School of Law and
Diplomacy, Tufts University, 1996-2000
Senior Olin Professor, Adelphi University, 1993-95
Distinguished Fellow, National Defense University, 1991-93
Assistant to the Vice President for National Security Affairs, 1989-91
Director of International Studies, National Institute for Public Policy, 1985-88
Consultant, National Security Council, Department of Defense, Arms Control and
Disarmament Agency, 1984-85
Staff Member and Director, International Communications and Information Policy,
National Security Council, 1981-84
Assistant Professor, Department of Government and Foreign Affairs, University of
Virginia, 1977-81
Foreign Affairs Officer, Arms Control and Disarmament Agency, 1975-77
Lecturer, Yale University, Departments of Classics and Political Science, 1974-75
Instructor, Dartmouth College, Department of Government, 1969-71

Professional Activities

Director, Naval War College Press; Editor, Naval War College Review, 2006-
Adjunct Professor, Institute of International Affairs, George Mason University,
1991-92

Member of the Academic Advisory Board, United States Naval Academy, 1985-
86

Associate Editor, Comparative Strategy, 1985-88

Member of the Board of Advisors, Institute of World Politics (Washington, D.C.)

Publications

Books

Rebalancing U.S. Forces: Basing and Presence in the Asia-Pacific, edited with
Andrew Erickson (Annapolis, MD: Naval Institute Press, 2014).

Proconsuls: Delegated Political-Military Leadership from Rome to America Today
(Cambridge: Cambridge University Press, 2012).

China Goes to Sea: Maritime Transformation in Comparative Historical
Perspective, edited with Andrew Erickson and Lyle Goldstein (Annapolis, MD:
Naval Institute Press, 2009).

Losing Hearts and Minds? Public Diplomacy and Strategic Influence in the Age of
Terror (Westport, CT: Praeger Security International, 2006).

Reposturing the Force: U.S. Overseas Presence in the Twenty-first Century, edited,
Newport Paper 26 (Newport, RI: Naval War College Press, 2006).

The Modern Prince: What Leaders Need to Know Now (New Haven: Yale
University Press, 2003).

Essays on the Foundations of Aristotelian Political Science, edited with David K.
O'Connor (Berkeley: University of California Press, 1991).

The Presidency and the Management of National Security (New York: The Free
Press, 1988).

Political Warfare and Psychological Operations: Rethinking the U.S. Approach, edited with Frank Barnett (Washington, D.C.: National Defense University Press, 1988).

The Politics of Aristotle, edited and translated (Chicago: University of Chicago Press, 1984; second edition 2013).

Tasso's Dialogues, edited and translated with Dain A. Trafton (Berkeley: University of California Press, 1983).

Education and Culture in the Political Thought of Aristotle (Ithaca and London: Cornell University Press, 1982).

Shorter Publications on National Security

“On Military Professionalism and Civilian Control,” Joint Force Quarterly (3rd Quarter 2015): 70-74.

Review of Chase Untermeyer, Inside Reagan's Navy: The Pentagon Journals, Naval War College Review (Autumn 2015): 119-20.

“Il principe moderno e l'arte della leadership,” Aspenia (n. 61, 2013): 132-44.

“When Land Powers Look Seaward,” with Andrew Erickson and Lyle Goldstein, Proceedings of the US Naval Institute (April 2011): 18-23.

Review of Nicholas J. Cull, The Cold War and the United States Information Agency: American Propaganda and Public Diplomacy, 1945-1989, in Presidential Studies Quarterly (December 2010): 798-99.

“China Sets Sail,” with Andrew Erickson and Lyle Goldstein, The American Interest 5 (May/June 2010): 27-34.

“China and Maritime Transformations,” in Erickson, Goldstein, and Lord, eds., China Goes to Sea: Maritime Transformation in Comparative Historical Perspective, pp. 426-56.

“Public Diplomacy and Psychological Warfare (Cold War),” Case Studies in National Security Reform (Washington, D.C.: Project on National Security Reform,

2009).

“Marketing Freedom: Cold War, Public Diplomacy, and Psychological Warfare,” in James Jay Carafano and Richard Weitz, Mismanaging Mayhem: How Washington Responds to Crisis (Westport, CT: Praeger Security International, 2008), pp. 46-65.

“And We’re Here to Help You,” review of John D. Donahue, The Warping of Government Work, and Paul C. Light, A Government Ill Executed: The Decline of Federal Service and How to Reverse It, in Claremont Review of Books (Winter 2008/09): 21-23.

“Reorganizing for Public Diplomacy,” in John Arquilla and Douglas A. Borer, eds., Information Strategy and Warfare: A Guide to Theory and Practice (New York and London: Routledge, 2007), pp. 113-26.

“The Great Triumvirate,” review of John O’Sullivan, The President, the Pope, and the Prime Minister, in Claremont Review of Books (Summer 2007): 33-34.

“On the Nature of Strategic Communications,” Joint Force Quarterly (3rd Quarter 2007): 83-85.

“Requiem pour le néoconservatisme?” Politique américaine (Summer-Fall 2006): 89-102.

“Diplomatie publique et *soft power*,” Politique américaine (Winter 2005-2006): 61-72.

"Dreams of Empire," review of Niall Ferguson, Colossus: The Price of America's Empire, and Empire: The Rise and Demise of the British World Order and the Lessons for Global Power, in Claremont Review of Books (Fall 2004): 11-12.

"A Strategic Defense Initiative," The National Interest (Summer 2004): 84-92.

"Psychological-Political Instruments," in Audrey Kurth and James M. Ludes, eds., Attacking Terrorism: Elements of a Grand Strategy (Washington, D.C.: Georgetown University Press, 2003), pp. 220-37.

Review of Thierry de Montbrial and Jean Klein, eds., Dictionnaire de Stratégie, in Naval War College Review (Spring 2003): 161-63.

"The Nelson Touch," review of Edgar Vincent, Nelson: Love and Fame, in Claremont Review of Books (Winter 2003): 29-30.

Review of John Mearsheimer, The Tragedy of Great Power Politics, in Naval War College Review (Autumn 2002): 112-13.

"The Past and Future of Nonproliferation," review of Henry D. Sokolski, Best of Intentions: America's Campaign Against Strategic Weapons Proliferation, Naval War College Review (Autumn 2001): 153-57.

"Leadership and Strategy," Naval War College Review (Winter 2001): 139-44.

"A Note on Sun Tzu," Comparative Strategy (October-December 2000) 301-07.

"Rethinking the NSC System," Orbis (Summer 2000): 433-50.

"Crisis (Mis-) Management," Joint Force Quarterly (Summer 1999): 72-77.

"Crisis Management: A Primer," IASPS Research Papers in Strategy, No. 7 (Washington/Jerusalem: Institute for Advanced Strategic and Political Studies, 1998).

"Public Diplomacy: Past and Future," Orbis (Winter 1998): 49-72; reprinted as "The Past and Future of Public Diplomacy," Occasional Papers in Leadership and Statecraft (Medford, MA: Fletcher School of Law and Diplomacy, 1998).

"PSYOP and the Revolution in Military Affairs," Special Warfare (June 1997): 28-34; reprinted in Robert L. Pfaltzgraff, Jr. and Richard H. Shultz, Jr., eds., War in the Information Age (Washington/London: Brassey's, 1997).

"To Wage a War of Words," review of Clayton D. Laurie, The Propaganda Warriors: America's Crusade Against Nazi Germany, in Joint Force Quarterly (Autumn 1996): 109-10.

"The Role of the United States in Small Wars," The Annals of the American Academy of Political and Social Science (1995): 89-100.

"Strategic Engagement: Some Modest Proposals," with Gary J. Schmitt, Comparative Strategy (1994): 253-59.

"Civil Affairs: Perspectives and Prospects," study director and principal author, in collaboration with the Institute for National Strategic Studies (Washington, D.C.: National Defense University, 1993).

"American Strategic Culture in Small Wars," Small Wars and Insurgencies (1992): 205-16.

"Strategy and Organization at the National Level," in James C. Gaston, ed., Grand Strategy and the Decisionmaking Process (Washington, D.C.: National Defense University Press, 1992), pp. 141-59.

"Managing National Security," in Robert L. Pfaltzgraff, Jr. and Richard H. Shultz, Jr., eds., U.S. Defense Policy in an Era of Constrained Resources (Lexington and Toronto: D.C. Heath, 1990), pp. 319-31.

"Reforming the State Department," Global Affairs (Winter 1989): 118-33.

"The Psychological Dimension of U.S. Strategy," in Barnett and Lord, Political Warfare and Psychological Operations: Rethinking the U.S. Approach, pp. 1-25.

"On Violation and Exculpation," review of Gloria Duffy et al., Compliance and the Future of Arms Control, in Strategic Review (1988): 71-74.

"On Strategic Economics," with Norman A. Bailey, Comparative Strategy (1988): 93-97.

Review of Michael Handel, ed., Strategic and Operational Deception in the Second World War, in Parameters (June 1988): 113-15.

"Second Thoughts on INF?" Global Affairs (Summer 1987): 20-34.

"Rethinking the NSC Role," Comparative Strategy (1987): 241-79.

"Executive Power and Our Security," The National Interest (Spring 1987): 3-13.

"Taking Soviet Defenses Seriously," The Washington Quarterly (Fall 1986): 83-99; reprinted as "Soviet Strategic Defense," in Stephen J. Cimbala, ed., The Soviet Challenge in the 1990's (New York: Praeger, 1989), pp. 38-64.

"Verification: Reforming a Theology," The National Interest (Spring 1986): 50-60.

"On the Future of Strategic Forces," Parameters (1986): 24-32; reprinted as "On the Future Strategic Environment," in Stephen J. Cimbala, ed., Challenges to Deterrence: Technology, Resources, Policy (New York: Praeger, 1987), pp. 3-19.

"American Strategic Culture," Comparative Strategy (1985): 269-93; reprinted in Fred E. Baumann and Kenneth M. Jensen, eds., American Defense Policy and Liberal Democracy (Charlottesville: University of Virginia Press, 1989), pp. 44-63.

"Neglected Strategic Sinews," review of Bruce G. Blair, Strategic Command and Control: Redefining the Nuclear Threat, in Strategic Review (1985): 79-84.

"Rethinking On-Site Inspection in U.S. Arms Control Policy," Strategic Review (1985): 45-51.

"Human Rights in a Non-liberal World," in Marc F. Plattner, ed., Human Rights in Our Time (Boulder: Westview Press, 1984), pp. 125-39.

"In Defense of Public Diplomacy," Commentary (April 1984): 42-50.

"The ABM Question," Commentary (May 1980): 31-38.

"Verification and the Future of Arms Control," Strategic Review (1978): 24-32.

Shorter Publications on Classics/Political Theory

"Digging Up a New Past," Claremont Review of Books (Winter 2013/14): 60-65.

"Modern Virtue?" review of Mark Blitz, Duty Bound: Responsibility and American Public Life, in Claremont Review of Books (Winter 2005/06): 50-51.

Review of Christopher Lynch, Machiavelli's Art of War, in Naval War College Review (Summer/Autumn 2004): 158-59.

"Putting 'The Politics' Back In Politics," review of Aristide Tessitore, ed., Aristotle and Modern Politics, in Claremont Review of Books (Summer 2003): 17-18.

"Bringing Prudence Back In: Leadership, Statecraft, and Political Science," in

Ethan Fishman, ed., Tempered Strength: Studies in the Nature and Scope of Prudential Leadership (Lanham, MD: Lexington Books, 2002), pp. 71-83.

“No More Mr. Nice Guy,” review of Michael Ledeen, Machiavelli and Modern Leadership, in The Fletcher Forum (Summer 2000): 175-79.

“Thoughts on Strauss and Our Present Discontents,” in Kenneth L. Deutsch and John A. Murley, eds., Leo Strauss, the Straussians, and the American Regime (Lanham, MD: Rowman and Littlefield, 1999), pp. 413-17.

“Machiavelli’s Realism,” in Angelo Codevilla, ed., Machiavelli’s Prince (New Haven: Yale University Press, 1997), pp. 114-23.

“Aristotle and the Idea of Liberal Education,” in Josiah Ober and Charles Hedrick, eds., Demokratia: A Conversation on Democracy, Ancient and Modern (Princeton: Princeton University Press, 1996), pp. 271-88.

“Allegory in Machiavelli’s Mandragola,” in Michael Palmer and Thomas L. Pangle, eds., Political Philosophy and the Human Soul: Essays in Honor of Allan Bloom (Savage, MD: Rowman and Littlefield, 1995), pp. 149-73.

Review of Eckart Schütrumpf, Aristoteles: Politik, Vols. I and II, in Classical Journal (1994): 197-99.

“Aristotle’s Anthropology,” in Lord and O’Connor, Essays on the Foundations of Aristotelian Political Science, pp. 49-73.

“Politics and Education in Aristotle’s Politics,” in Günther Patzig, ed., Aristoteles’ “Politik”: Akten des XI. Symposium Aristotelicum (Göttingen: Vandenhoeck und Ruprecht, 1990), pp. 202-15.

“Aristotle,” in Joseph P. Cropsey and Leo Strauss, eds., A History of Political Philosophy, 3rd edition (Chicago: University of Chicago Press, 1987), pp. 118-54.

Translation of Plato’s Alcibiades I, in Thomas L. Pangle, ed., The Roots of Political Philosophy (Ithaca: Cornell University Press, 1987), pp. 175-221.

Review of M. I. Finley, Ancient History: Evidence and Models, in The American Spectator (August 1986): 41-42.

"On the Early History of the Aristotelian Corpus," American Journal of Philology (1986): 137-61.

"The Composition and Character of Aristotle's Politics," Political Theory (1981): 459-78.

"The Intention of Aristotle's Rhetoric," Hermes (1981): 326-39.

"On Machiavelli's Mandragola," Journal of Politics (1979): 906-27.

"The Argument of Tasso's Nifo," Italica (1979): 22-45.

"Politics and Philosophy in Aristotle's Politics," Hermes (1978): 336-57.

"On Damon and Music Education," Hermes (1978): 32-43.

"Aristotle, Menander and the Adelphoi of Terence," Transactions of the American Philological Association (1977): 183-202.

"A Peripatetic Account of Tragic Music," Hermes (1977): 175-79.

"Aristotle's History of Poetry," Transactions of the American Philological Association (1974): 195-229.

Translation of Xenophon's Oeconomicus, in Leo Strauss, Xenophon's Socratic Discourse (Ithaca: Cornell University Press, 1970); revised version in Robert C. Bartlett, ed., Xenophon: The Shorter Socratic Writings (Ithaca: Cornell University Press, 1996).