
COLIN F. JACKSON

Office: College of Naval Warfare Studies
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CURRENT POSITION

U.S. Naval War College, Newport, RI 2019-Present

Chairman, Strategic and Operational Research Department (SORD)

- Oversees the scholarly and analytical work of several functional and regional research groups focused on contemporary challenges in the maritime domain including the China Maritime Studies Institute, Russia Maritime Studies Institute, Cyber Innovation and Policy Institute, the Advanced Research Groups (Halsey, Gravely, and Holloway), and the Institute for Future Warfare Studies.
- Manages a Department of forty scholars and researchers with an annual research budget of \$1.6 million.

PROFESSIONAL EXPERIENCE

U.S. Department of Defense, Washington, D.C. 2017-2019

Deputy Assistant Secretary of Defense for Afghanistan, Pakistan, and Central Asia

- Served as the Secretary of Defense's primary policy adviser on Afghanistan, Pakistan, and the five Central Asian States.
- Developed, implemented, and coordinated DOD policy and strategy in the region.
- Served as the Secretary's representative in interagency deliberations.
- Exercised statutory oversight of the DOD resources expended in Afghanistan, particularly the Afghan Security Force Fund (\$5.2 billion).
- Led DOD diplomatic engagements with the seven countries in the region and the 30 countries in the NATO coalition and partners group engaged in the Afghanistan campaign.
- Served as Department's senior representative to four rounds of peace talks with the Taliban.
- Managed an office of 35-40 policy professionals (civil servants, active duty military officers, intelligence officers, etc.) engaged in work on the region and the war in Afghanistan.

U.S. Naval War College, Newport, RI 2006-2017

Director, Advanced Strategist Program (ASP)

- Educated handpicked officers to fill the U.S. Navy's strategist billets on three and four-star Navy and Joint staffs.
- Developed curriculum for Advanced Strategist Program including topics on political economy of war, statecraft, decision-making, and international relations.
- Managed program outreach to leading educational institutions and government.

Associate Professor, Strategy and Policy Department

- Lectured on counterinsurgency, economic mobilization, strategy, and grand strategy across a range of contemporary and historical conflicts.
- Moderated small group seminars for junior and senior core courses on strategy.

- Developed and taught elective courses on Strategy and Economics, Energy Security, and Contemporary Experiences in Counterinsurgency and Counterterrorism.
- Served as Senior Civilian Advisor to Task Force Mountain Warrior, Jalalabad, Afghanistan (July 2009).
- Senior Associate, Center for Irregular Warfare and Armed Groups.

Columbia University, School of International and Public Affairs (SIPA), New York, 2014-2017

Associate Professor (Adjunct)

- Taught graduate level course on “Special Operations, Counterinsurgency, and Counterterrorism” (INAF U6789, 2016, 2017).
- Supervised graduate student team on OSD-Policy consulting project on proxy warfare and the Syrian conflict.
- Supervised a graduate student consulting engagement with the Institute for Defense Analysis and the Defense Institutional Reform Initiative assessing the contribution of U.S. advisory assistance to allied planning and institutional development.
- Supervised a graduate consulting engagement with RAND Corporation on deterring Russian aggression in Eastern Europe and Central Asia.

Massachusetts Institute of Technology, Cambridge, Massachusetts 2016-2017

Professor (Adjunct) and Research Affiliate, Security Studies Program

- Taught graduate course entitled “Foundations of Security Studies” to first and second-year PhD candidates in the Political Science and Security Studies programs.

United States Army (Reserve), Washington, D.C.

Office of the Secretary of Defense, Strategy Branch

2015-2017

- Authored report on restoring extended deterrence in Eastern Europe.

Office of the Vice Chief of Staff of the Army, Vice’s Initiatives Group

2012-2014

- Appointed Special Assistant to the Vice Chief of Staff of the Army.
- Contributed inputs to the Army 2020 and the Army Narrative projects.

United States Forces, Afghanistan and International Security Assistance Force, Afghanistan (ISAF), Kabul 2011

Executive Officer for Policy Planning to Deputy Chief of Staff for Operations

- Managed broad portfolio of US policy issues for the four-star, ISAF headquarters to include force planning, campaign planning, and Afghan National Security Force development.
- Lead military author of the Integrated Civil-Military Campaign Plan for Afghanistan.
- Liaison officer between ISAF headquarters and the US Embassy, Kabul.
- Lead ISAF action officer on the US-Afghan Strategic Partnership talks.
- Direct report to the two-star, ISAF Deputy Chief of Staff for Operations.

United States Army (Reserve), Defense Intelligence Agency, Washington, D.C. 2002-2011

Det 1, 3200 Strategic Intelligence Group (Joint Intelligence Task Force – Counterterrorism)

- Appointed analytic team leader for Iran.
- Designed, produced, and maintained multiple databases on specified terrorist groups.

Office of Operations, Plans Section (DIA/OP-P)

- Produced concept plans for DIA Academy to improve employee screening and basic training.
- Streamlined coordination process for DIA and Combatant Command (COCOM) support to deployed DIA elements.
- Developed significant portions of the DIA Agency Operating Plan (2006-2011).

Directorate of Human Intelligence, Office of Document and Media Operations (DIA/DHX)

- Appointed Acting Chief, DHX/DIAC Operations, managing 20 civilian, military, and contract linguists and 6 reports writers in support of Operations Enduring Freedom and Iraqi Freedom.
- Led concept development and acquisition planning for Integrated Translation Support Application (ITSA) for use by deployed DIA and DOD linguists.

Enron Corporation

1998-2001

Enron Freight Markets (Houston)

- One of three traders chosen to develop forward trading market in container freight.
- Set up market analysis group to identify and track supply/demand for freight transportation.
- Developed first standard, bilateral contract for firm forward trades in truckload freight market.

Enron Broadband Services: Global Network Development, Asia (Houston & Japan)

- Led 15-person multifunctional team in design and implementation of Enron's first Asian point of presence (POP) (\$10 million integrated infrastructure and distribution transaction).
- Personally led four rounds of negotiations in Tokyo with Japanese incumbent telecommunications firm.

Enron Risk Management and Trading, FX/Interest Rate Trading (Sydney, Australia)

- Personally established foreign exchange/interest rate trading function in Australia.
- Led company's move into proprietary trading in Australian and Japanese markets.
- Implemented interest rate hedging agreement to minimize local office profit/loss volatility and expand risk management group's swap book.

Enron International, Structuring (Houston)

- Led commercial structuring of \$380 million power plant deal in Southern China.
- Developed comprehensive risk assessment for \$4 billion gas pipeline and marketing project.

National Finance and Securities (Bangkok, Thailand)

1997

Summer Associate

- Consulted on Joint Venture with major European bank to launch life insurance company.
- Developed models to securitize real estate assets in the midst of the Thai liquidity crisis.

Office of the Secretary of Defense, Office of Net Assessment (Washington, DC)

1996

Graduate Intern

- Developed long range strategic plans for military force structure and policy in Asia.
- Examined costs of area denial capabilities development by threat powers.

United States Army (Fulda, Friedberg, Germany)

1992-1995

11th Armored Cavalry Regiment/1st Armored Division

Battalion Adjutant

- Directed Personnel Action Center (14 people) to manage performance evaluations, promotions, salary administration, logistical planning, and legal actions of 500-person battalion. Awarded Army Commendation Medal for outstanding service.

Mortar Platoon Leader

- Led, trained, and managed 38 people and maintained \$6 million of equipment.
- Recognized twice as the Best Mortar Platoon in Brigade in maneuver and live fire exercises.
- Received personal commendation from Brigade Commander and Commander of Combat Maneuver Training Center for outstanding leadership in large-scale maneuver training.

Tank Platoon Leader

- Led, trained, and managed 16 people and maintained \$16 million of equipment.
- Appointed Acting Company Commander during Captain's 2-month convalescent leave. Led, trained, and managed 60 people and \$45 million of equipment in tactical maneuvers.

EDUCATION

Massachusetts Institute of Technology 2008

PhD, Political Science (Security Studies)

Dissertation: "Defeat in Victory: Organizational Learning Dysfunction in Counter-insurgency"

Dissertation Committee (Roger Peterson (Chair), Barry Posen, Harvey Sapolsky, Andrew Bacevich)

Research Areas

Security Studies: Counter-insurgency, organizational learning, military innovation

Political Economy: Risk management, financial/commodity markets, energy markets

Founder, MIT Working Group on Insurgency and Irregular Warfare

The Wharton School, University of Pennsylvania 1999

Master of Business Administration, Finance Major

School of Advanced International Studies (SAIS), Johns Hopkins University 1999

Master of Arts, International Relations and Economics

Graduated with Distinction in Economics and Strategic Studies

Awarded Philip Merrill and John Olin Fellowships

Princeton University 1992

Bachelor of Arts, Woodrow Wilson School of Public and International Affairs

Graduated Magna Cum Laude

Distinguished Military Student, R.O.T.C. Scholarship

R.W. van de Velde Award (Highest Achievement in a Wilson School Policy Conference)

TEACHING

Foundations of Security Studies (MIT) 2017

Special Operations, Counterinsurgency, and Counterterrorism (Columbia, SIPA) 2016-2017

Advanced Strategist Program 2013-2017

Economics, Strategy, and Asia-Pacific Implications 2013-2014

Energy Security 2012

Strategy and Economics 2009-2010

Contemporary Experiences in Counterinsurgency and Counterterrorism 2009-2010

Strategy and Policy, U.S. Naval War College 2006-2017

Strategy and War, U.S. Naval War College 2007-2017

American Foreign Policy (Professor Steven Van Evera), MIT, Teaching Assistant 2003

U.S. Military Power (Professor Barry Posen), MIT, Teaching Assistant 2004

PUBLICATIONS

"Information is not a Weapons System: Military Propaganda, Theories of Influence, and the Marketing Analogy," *Journal of Strategic Studies* (March 2016).

"Breaker of Armies: Air power in the Easter Offensive and the Myth of Linebacker," co-authored with Phil Haun, *International Security*, (Vol. 40, No. 3, Winter 2015-2016).

“U.S. Strategy in Afghanistan: A Tragedy in Five Acts (2001-2014),” in Aaron O’Connell (ed.), *Our Latest Longest War: Losing Hearts and Minds in Afghanistan* (University of Chicago Press, 2017).

“Government in a Box? Counterinsurgency, State Building, and the Technocratic Conceit” in Celeste Gventer-Ward, David Martin Jones, M.L.R. Smith (eds.) *The New Counterinsurgency Era in Critical Perspective* (Palgrave MacMillan, 2014).

“A House Divided? The Revolution in Military Affairs and the Counterinsurgency Renaissance,” *Political Science Quarterly*, Volume 126, Number 3 (Fall 2011).

“Lost Chance or Lost Horizon? Military Opportunity and Political Circumstance in the Korean War (April-June 1951),” *Journal of Strategic Studies*, Volume 33, Issue 2, April 2010.

“From Conservatism to Revolutionary Intoxication: The US Army and the Second Interwar Period,” in Harvey Sapolsky, Benjamin Friedman, Brendan Green (eds.), *US Military Innovation since the Cold War: Creation Without Destruction* (Routledge, 2009).

“The Fifth Service: The Rise of Special Operations Command ,” co-authored with Austin Long in Harvey Sapolsky, Benjamin Friedman, Brendan Green (eds.), *US Military Innovation since the Cold War: Creation Without Destruction* (Routledge, 2009).

Defeat in Victory: Organizational Learning Dysfunction in Counterinsurgency (Dissertation, MIT 2008).

WORKING PAPERS

“Lost in Translation: Sino-American Technology Transfer, Proxy War, and the Battle of Dien Bien Phu,” Co-Authored Conference Paper with Phil Haun, *International Studies Association Conference*, New Orleans, February 21, 2015.

“From Resistance to Collaboration: Insurgent defection and strategies of elite cooptation in Indochina, 1945-1955,” Conference Paper, *American Political Science Association*, 2014.

“A Fixed Menu and a Near Miss: U.S. Escalation Options in the Late Korean War (1951-1953),” Korea University Conference, Seoul, Korea, July 2013.

“Explaining Underperformance: Information Operations, Theories of Influence, and the Marketing Analogy,” 2009.

“Fighting for Feudalism? Dilemmas of State Consolidation in Iraq and Afghanistan,” 2009.

“An Arithmetic of Force? The Limitations of Force Ratios in Counter-insurgency,” 2006.

“Defeat in Victory: The Operational Code and Learning Dysfunction in Counter-insurgency,” 2005.

“Perils of the Periphery: The Origins and Consequences of State Strategy towards the Kurds,” 2003.

“Proposal on the Reform of Iraqi Higher Education,” lead author for MIT Working Group on Iraq, submitted USAID, May 2003.

“Means and Ends: The Effectiveness of Chinese Conventional Ballistic Missiles against Fixed and Moving Targets,” 2002.

“Blood and Iron: Violence and the Construction of Ethnic Identity,” 2002.

CONFERENCE AND SEMINAR PRESENTATIONS

- “What good is an Army?” Guest lecture given at Yale University as part of Paul Kennedy’s course (History 221, “Military History of the West Since 1500”), November 29, 2016.
- “U.S. Strategy in Afghanistan (2001-2016),” Harriman Institute Conference on “Afghanistan, Russia, and the U.S.: Then and Now,” Columbia University, October 28, 2016.
- “A Tragedy in Five Acts: U.S. Strategy in Afghanistan (2001-2014),” Presented at the Society of Military History, Ottawa Conference, April 15, 2016.
- “2015 in U.S.-Vietnam Relations,” Guest on *The Washington Chronicle*, hosted by Llewellyn King, Public Broadcasting Corporation, January 28, 2015.
- “ISIS in Iraq, Syria, and the U.S.,” Panel Discussion with Austin Long and Stuart Gottlieb hosted by the Saltzman Institute, Columbia University, School of International and Public Affairs (SIPA), September 12, 2014.
- “Government in a Box? Counterinsurgency, State Building, and the Technocratic Conceit” presented to Conference on “Reassessing Counterinsurgency: Theory and Practice,” University of Texas, Austin, June 2012.
- “Quo Vadis? American Strategy, Policy, and the Endgame in Afghanistan,” Address to the 21st Century Club, Cleveland, Ohio, May 12, 2012.
- “Spurious Correlation? French Public Opinion and the End of the Algerian War,” American Political Science Association Annual Conference, Washington, D.C., September 3, 2010.
- “Understanding Internal War, Politics, and Strategy in Iraq and Afghanistan,” Lincoln Laboratories Annual Retreat, Dedham, MA, May 25, 2010.
- “Just So Stories? Casual Inference and Strategy from Iraq to Afghanistan,” Tristate Society for Human Resource Management Conference, Newport, RI, April 8, 2010
- “The Rise, Fall, and Future of Fannie Mae and Freddie Mac: Organizations, Incentives, and Ethical Crisis,” M. Gruppen Swedish Management Group, Master of Leadership Program, Cambridge, MA, April 2010.
- “The Result in War is Never Final: Russian Resurgence and Western Strategy,” Draper Laboratories, Cambridge, MA, June 2009.
- “Isolating rebellion: French Strategies to Counter External Support: 1945-1962,” Society for Military History Conference, Murfreesboro, Tennessee, April 3, 2009.
- “Fighting for Feudalism: Dilemmas of State Consolidation in Iraq and Afghanistan,” International Studies Association Conference, New York, February 17, 2009.
- “Iraq Barrier System Proposal,” Army G-2, Washington, D.C., November 5, 2005.
- “Selective Amnesty Programs in Counterinsurgency: Malaya and Vietnam,” co-authored with Austin Long, MIT Working Group on Insurgency and Irregular Warfare, October 12, 2005.
- “All the King’s Men: Organizations, Incentives, and Ethical Crisis.” Consulting presentation to Swedish Management Group, Master of Leadership Program, Cambridge, MA, January 28, 2005.

“Security and Human Rights Implications of Abu Ghraib and Guantanamo,” Panel Discussion
moderated by Steven Van Evera, Co-sponsored by MIT Program on Human Rights and MIT
Security Studies Program, Cambridge, MA, October 25, 2004.

ADDITIONAL QUALIFICATIONS

French: Fully Proficient (written, spoken)